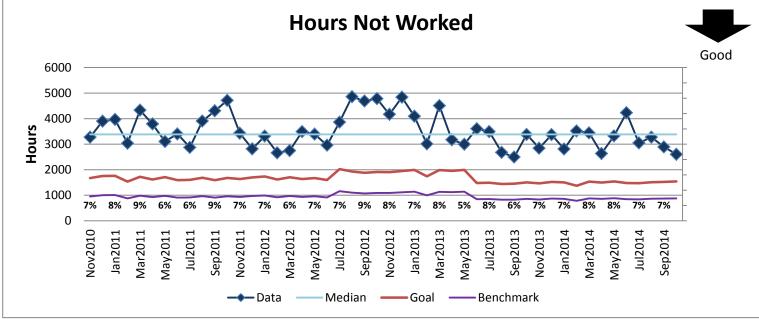
Hours Not Worked Emergency Medical Services

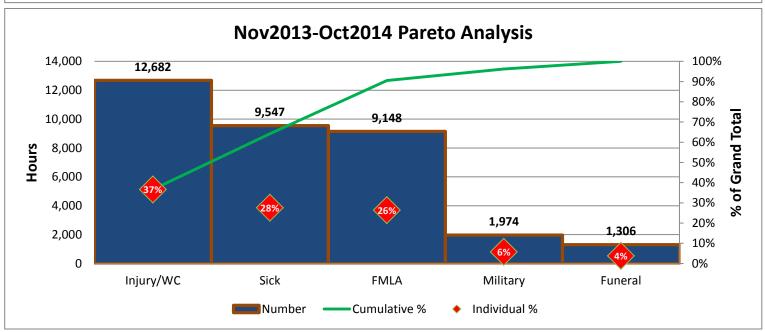


KPI Owner: Jordan Mudd Process: Staffing Management

Baseline, Goal, & Benchmark	Source Summary	Continuous Improvement Summary		
Baseline: CY 2013 = 3,308 monthly avg or 7%	Data Source: Payable	Plan-Do-Check-Act Step 4: Generate and prioritize potential solutions Measurement Method: Total # of hrs per month employees were not at		
Goal: Maintain the hours not worked to at least	Time PeopleSoft			
3.5% each month.	Goal Source: Enterprise	work performing normal job functions (excludes vacations & holidays)		
	KPI for productivity	Why Measure: Better understand culture impact on employee attendance		
	Benchmark Source:	Next Improvement Step: Continue progress on modified duty assignment		
Benchmark: Local Government rate of 2%	Bureau Labor Statistics	and sick leave management. Begin Six Sigma project to reduce injuries.		
	How Are	We Doing?		

How Are We Doing?							
Nov2013-Oct2014	Nov2013-Oct2014		Oct2014 Goal	Oct2014 Actual			
12 Month Goal	12 Month Actual		Oct2014 Goal	Oct2014 Actual			
17,980	38,002	ACK	1,541	2,604	YOY		
Hours	Hours		Hours	Hours			





Report Generated: 12/05/2014 Data Expires: 12/09/2014